

Committee(s):	Date(s):
Barbican Centre Board	24 May 2017
Subject: Departmental Business Plan: Barbican Centre	Public
Report of: Nicholas Kenyon – Managing Director Sandeep Dwesar – Chief Financial and Operating Officer	For Decision
Report author: Laura Whitticase – Senior Manager, Barbican Centre	

Summary

This report presents, for approval, the business plans for 2017/18 for the Barbican Centre for the year 2017/18. A draft of the high-level plan (contained within the full business plan) was presented to the Barbican Board in March.

Please note that a longer term budget is not included in this draft of the plan as a full financial plan for the Barbican Centre is being developed alongside five-year Commercial Business Plans, and will respond to the Operations and Buildings Review, alongside City of London budget assumptions.

Recommendation(s)

Members are asked to:

- Approve the high-level and detailed departmental business plans for the Barbican Centre.

Main Report

Background

Departmental Business Plans

1. A new framework for corporate and business planning is currently being developed, led by the City Corporation's Head of Corporate Strategy and Performance. In addition to this, revised departmental business planning documentation is being introduced in response to Member requests for consistency of presentation across the organisation, and a desire to see a succinct statement of key ambitions and objectives for every department. For this year, the City Corporation has introduced new standardised high-level summary departmental plans. These will also allow corporate Committees and Sub Committees to see what is being proposed and delivered across the organisation as a whole.
2. Prior to the March Common Council elections, where meeting dates permitted, departments presented draft high-level departmental plans for discussion with their Service Committees. Following feedback from Members and Chief Officers, the standard template for and content of these high-level plans has been finalised. As well as key information on ambitions, budget and planned outcomes, the template requires departments to include information on their plans for cross-departmental and departmental projects, development of the

department's capabilities, and a horizon-scan of future opportunities and challenges.

3. This report presents the high-level plan for the Barbican Centre found on page 5 of the full business plan found in Appendix 1.
4. The high-level plan is supported by and now contained within a more detailed business plan for 2017/18, which is in the format used in previous years. This provides more information on the items highlighted in the high-level plan. During 2017/18, development work will take place on the format of the detailed business plans, with a view to a standard format being introduced for 2018/19 onwards, which will align more closely with the high-level plans.
5. The plan was developed to reflect the developmental projects contained within the five year Strategic Plan alongside the ongoing core activities of the business. The plan also identifies key capabilities which are going to be developed over the coming twelve months. This plan has been developed in consultation with Barbican Centre Directors.

Conclusion

6. This report presents the business plan for the Barbican Centre for approval.

Appendices

For Approval:

1. High level departmental plan – Barbican Centre
Detailed Business Plan – Barbican Centre

Background Papers

No additional papers.

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